#### OPERATIONALIZING COMPUTATIONAL TOOLS FOR ANALYSIS AND DECISION SUPPORT

NECESSITY, CAPABILITY, POSSIBILITY

PART 1 OF 2

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### AGENDA

- Bottom Line
- Necessity:
  - Clausewitz to Complex Systems
  - On War 2.0
- Capability:
  - Demystifying (a little) Computation
  - The DODs unexploited advances
  - Enable the Team
- Possibility:
  - Expanding the Kitbag
  - Building the Ecosystem

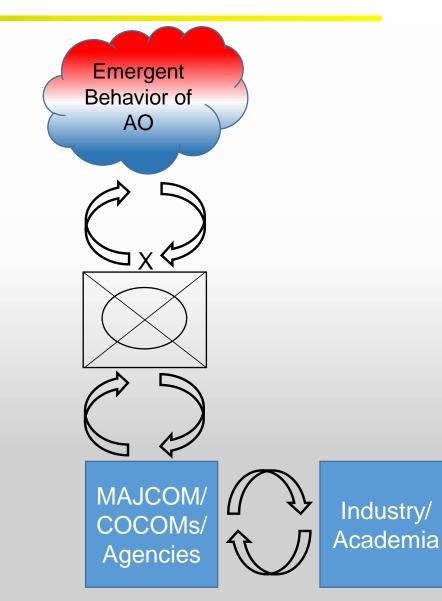


# **BOTTOM LINE**

- It's not the technology it's the integration of the technology (Boot 2006)
  - Necessity: Computers are required to explore complex systems
  - Capability: To exploit technology, improve Servicemember capability
  - Possibility: Distributed AI (Course of Action Simulations)
- A vignette for intuition
  - Increasing the competitiveness of the interdependent community







#### NECESSITY: CLAUSEWITZ TO COMPLEX SYSTEMS

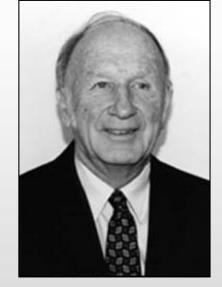
- The Magnificent Trinity (AKA three-body problem)
  - War is a nonreducible, interdependent system (Clausewitz, Howard, & Paret, 1976)
  - Poincare....difficult by hand
  - Lorenz and the Royal McBee (Gleick, 1987; Peterson, 1993)



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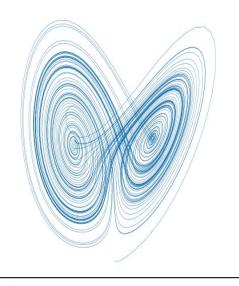


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### NECESSITY: ON WAR 2.0

- What's Been Learned and What Hasn't:
  - Sensitivity to initial conditions...the same processes can produce different emergent states (Lorenz, 1963)
  - Emergence...micro-actions may produce counter-intuitive emergent behavior (Prigogine & Stengers, 1984; Schelling, 2006)
  - The Anasazi of Long House Valley...diversity matters (Axtell et al., 2002)
  - Computers are essential! (Cioffi Revilla, 2017; Simon, 1997)
  - STILL NO: universal equations or algorithms
- Implications:
  - Same battle plan, same system of governance... different outcome
  - What may seem obvious could be counter productive
  - Computation will help but its an enabler, not an answer machine
  - Centralization still fails—victory requires the ingenuity and adaptability of Servicemembers throughout the team
  - Challenges with Joint Doctrine homogenous entities



Lorenz Attractor (Matplotlib Development Team, 2018)

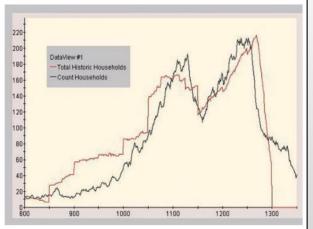


Fig. 2. Best single run of the model according to the  $L^1$  norm. Other best runs based on other norms yield very similar trajectories. The average run, produced by averaging over 15 distinct runs, looks quite similar to this one as well.

Long House Valley (Axtell et al., 2002)

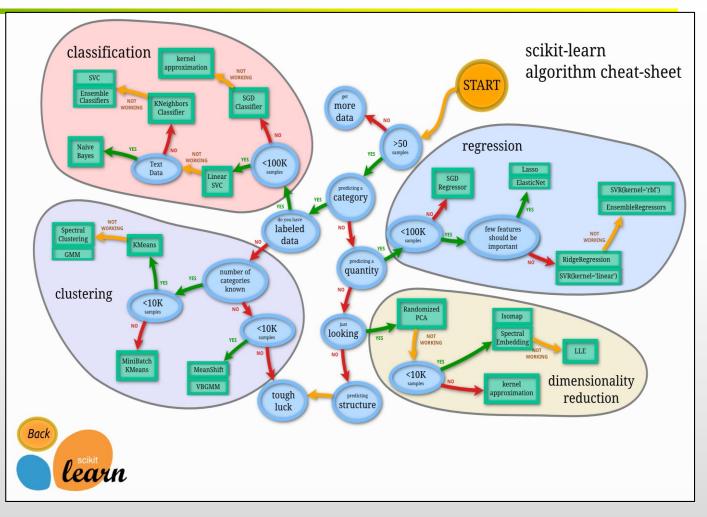


#### CAPABILITY: DEMYSTIFYING (A LITTLE) COMPUTATION

- Artificial Intelligence is a toolbox of computational tools
  - Rich ecosystem of tools

**Computational Social Science** 

- Open source improvement





(Scikit-learn Developers 2017)

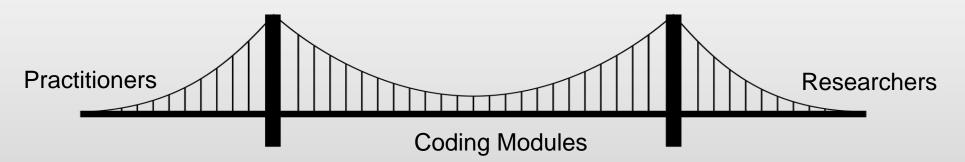
# CAPABILITY: UNEXPLOITED ADVANCES

- Python 2 DARPA Program
  - Youtube, Spotify, Dropbox... vs DOD
- Integrated Conflict Early Warning System (ICEWs)
  - Snapshot of ongoing research for event data
  - User issues
    - With interface
    - Without interface
- Technical Bridges
  - Government funded research

#### Computer Programming for Everybody (Revised Proposal)

A Scouting Expedition for the Programmers of Tomorrow

Corporation for National Research Initiatives July 1999 CNRI Proposal # 90120-1a PI: Guido van Rossum



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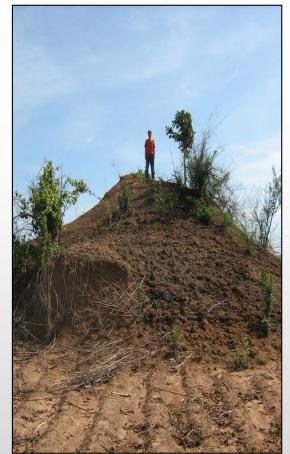
## CAPABILITY: ENABLE THE TEAM

- Situation Recap:
  - Unique complex systems
  - Rich ecosystem of tools
  - Unexploited Advances
- Coding vs Other Tools
- Teach Servicemembers to Code
  - Lessons from the 480<sup>th</sup> and Microbiome
  - Directly
    - How it fails My lesson from MIBOLC
  - Indirectly
    - school lunches and national security (Rutledge, 2015)



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#### **Spreadsheets**



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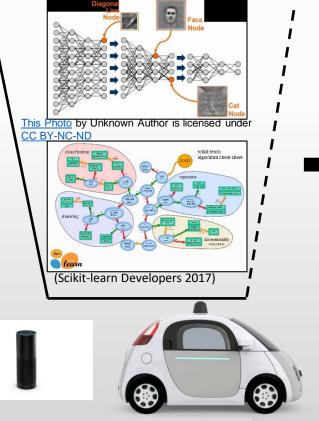


### POSSIBILITY: EXPANDING THE KITBAG

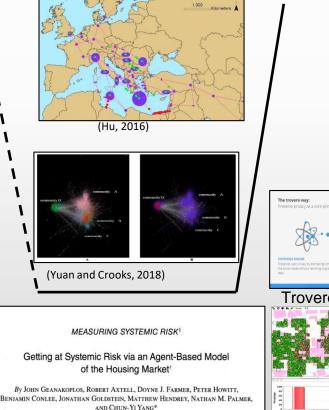
Situational Awareness: Machine Learning Deep Learning

#### <u>Testing Understanding/ Supporting Decisions:</u> Simulations Agent Based Models

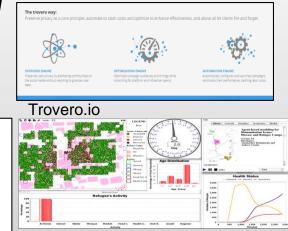
- Natural Language Processing
- Image/Video Processing
- Sorting through data
- Basic Behaviors







- Simulating behavior
- Course of Action/ Policy Development

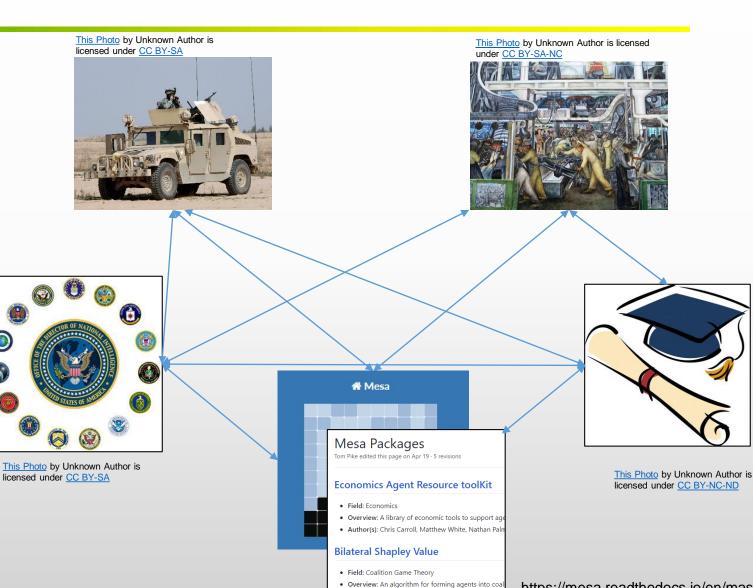


Crooks, A.T. and Hailegiorgis, A.B. (2014)

# POSSIBILITY: BUILDING THE ECOSYSTEM

#### Goal:

- Simulations are part of the decision • making process battalion and higher
- Merge multiple echelons of sensors • and data
- Integrate multiple echelons of ٠ models
- Test understanding in silico by • growing phenomenon of concern
- Test courses of action/policy in • virtual laboratory



Author(s): Tom Pike

https://mesa.readthedocs.io/en/master/



### QUESTIONS



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