

# **The Theater Army in the Competition Phase**



**Strategic Multi-Layer Assessment**

**24 April 2019**

**Paul T. Mikolashek**

**Lieutenant General, US Army (Retired)**

**A forward deployed Theater Army or Field Army is essential to solving problems in the competition phase and setting conditions for success in combat operations.**

# Topics

- **What is “setting conditions?”**
- **What have we learned from OEF/OIF?**
- **What are considerations for Multi-Domain Operations?**
- **Questions**

# What is “Setting Conditions?”

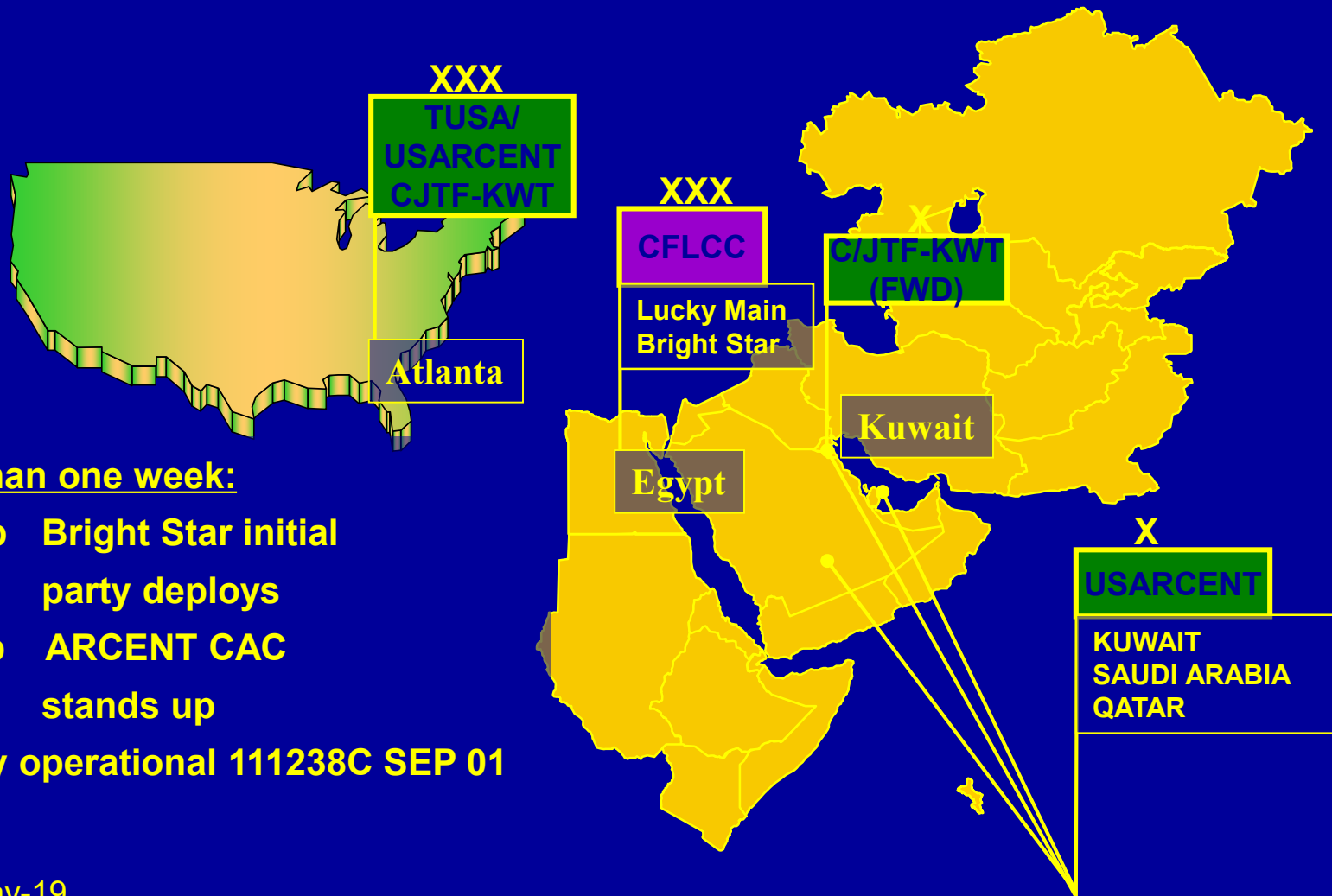
- **Presence**
- **Access**
- **Credibility**
- **Capability**
  - **C2** (Establish command networks -Cyber)
  - **Intel**
  - **Logistics** (APOD, SPOD, ASOS, Executive Agent, Contractors, Lead service, Common User Logistics, Humanitarian Assistance )
  - **Security and Protection** (missile defense, base defense, CBNRE)
  - **RSOI** (Reception, Staging, Onward Movement, and Integration) \*
- **Knowledge and Expertise**
- **Authorities**

# Observations from OEF

# ARCENT MISSION

- **SERVE AS ARMY COMPONENT HEADQUARTERS OF U.S. CENTRAL COMMAND (USCENTCOM)**
- **FUNCTION AS JOINT FORCES LAND COMPONENT COMMANDER (JFLCC)**
- **COMMAND AND CONTROL OPCON / TACON FORCES IN USCENTCOM AOR**
- **BE PREPARED TO DEPLOY WORLD-WIDE  
FUNCTION AS C/JTF-KUWAIT**
- **COMMAND & CONTROL THE JOINT REAR AREA**

# Echelonment of Third US Army (11 September 2001)



## Less than one week:

- 05 Sep Bright Star initial party deploys
- 11 Sep ARCENT CAC stands up

→ fully operational 111238C SEP 01

XXXX

CFLCC ADVON  
Bright Star

XXXX

CJTF-KU

FWD

APS

ARCENT-KU

ARCENT-SA

APS

ARCENT-QA

LSV

APS

**Forward Disposition  
11 September 2001**

UNCLASSIFIED





# ***CFLCC Operation Enduring Freedom*** **MISSION**

**Coalition Forces Land Component Commander  
directs and synchronizes land operations to destroy  
Al Qaida and prevent the re-emergence of  
international terrorist activities within  
Coalition/Joint Operations Area - AFGHANISTAN  
and supports humanitarian operations in order to  
create a peaceful and stable environment within  
AFGHANISTAN.**

# What We Had to Do

- **Deploy C3**
- **Focus Intelligence Effort**
- **Establish Liaison**
- **Emplace Logistics Nodes**
- **Stand up JCMOTF**
- **Integrate Coalition**
- **Coordinate with Regional Partners**
- **Coordinate with Other Agencies**
- **Modify Procedures and Processes**

# Key Tasks--Elsewhere

- **Defend Kuwait and Saudi Arabia**
- **Establish Operational Base in Horn of Africa**
- **Plan and Set Conditions for OIF**
- **Continue Theater Engagement in Central Asia and Horn of Africa**
- **Support other Commands and Agencies**

# Some Observations

- **Relationships Critical**
- **Access to Key Leaders**
- **Training and Exercises Help**
- **C3I must be robust**
- **Logistics framework must be in place**
- **Info ops cannot be amateur hour**

# Competition Phase

- Goal is to prevail in the competition phase
- Adversaries are employing UW/IW/Conventional means
- We can counter LSGCO
- IW and UW are key
- Question is “how do we successfully conduct an enduring IO campaign that disrupts threat’s efforts?”

# What is Needed

- Overarching national strategic approach
- Expand the means
- Develop cooperative efforts with allies
- Enable organizations to execute with means and authorities
- Exploit success
- Theater or Field Army ideally suited

**QUESTIONS??**

**Or**

**Thoughtful, but Brief  
Comments**

**See References:**

**JP 3-31; FM 3-94; ATP 3-93, ATP 4-10;  
TRADOC PAMs 525-3-1 & 525-3-8**