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**Thoughts to Consider**

* **When power shifts, the game changes**. Shifting power defines the current strategic environment.
  + What is “power” today? (relevant, material, decisive)
  + Is it AI (artificial intelligence)?
  + Is it within populations?
    - Or, putting a finer point on the issue, is it within populations who perceive themselves to have *legally irreconcilable political grievance?*
* **Is the key to modern competition the *influence on possesses*, rather than the *control one exerts*?**
* **We over-apply war theory to non-war problems.** 
  + “War is war” – but revolution is *illegal democracy.*
    - *Revolution = the rawest from of democracy,*
    - *Self-Determination = the purest form of democracy.*
  + *(Currently, the US fears and promotes democracy in equal measure)*
* **We over-apply war intent to our most adversarial competitors.**
  + “Competition below armed conflict”? or
  + “Problematic acts of competition below the threshold of traditional deterrence”?

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