

Military-Intelligence Relations: Explaining the Oxymoron

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A contradiction in terms?



BG John Charteris

Military Intelligence: A few interpretations

- An intelligence organization, officer, or product within the military institution
- The combination of two distinct professions of national security
- The interaction between two institutions of national security



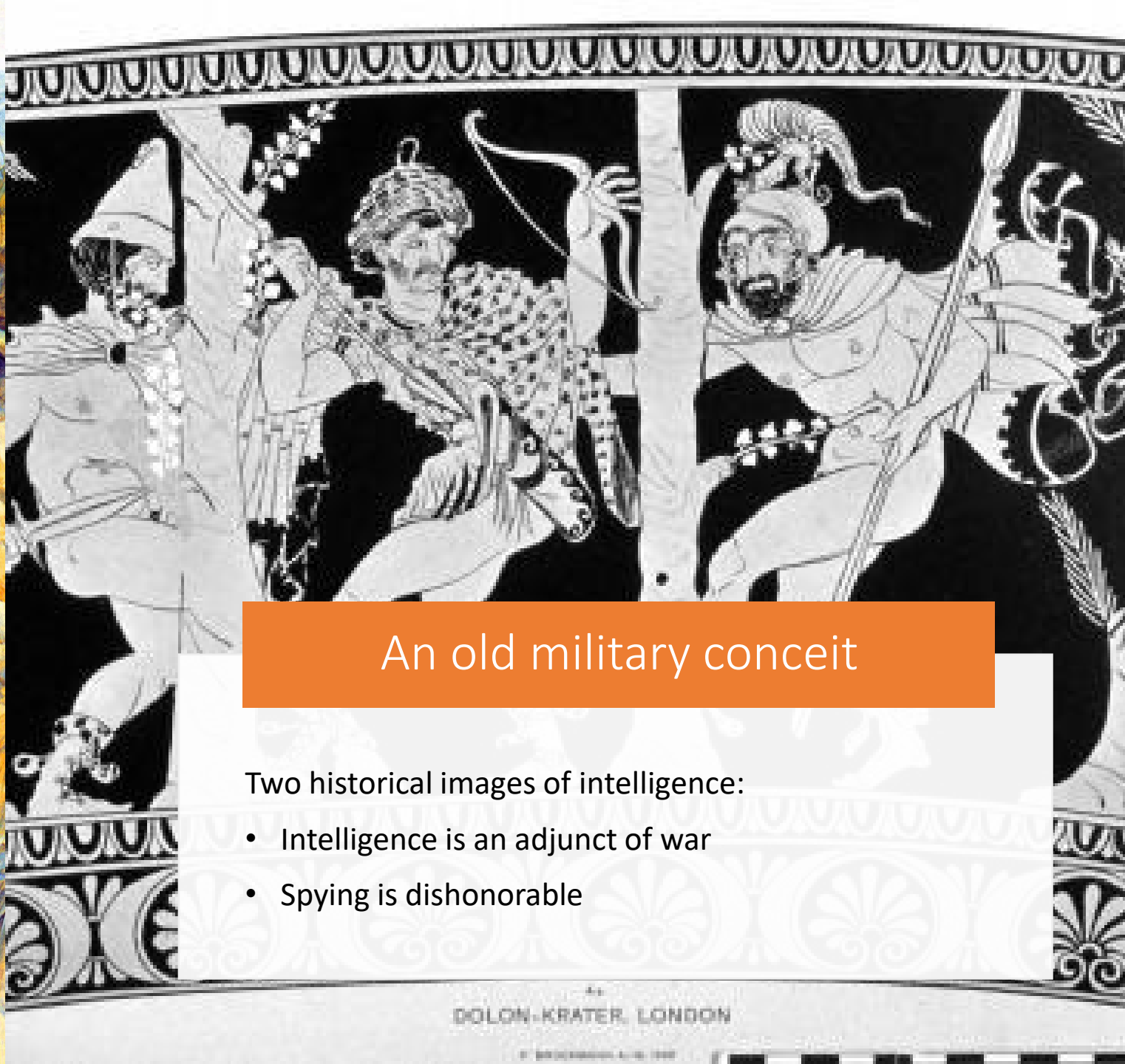
The Military vs. Intelligence Professions

Military

- Management of violence
- Overt
- Hierarchical
- Cautious
- By strength
- Collectivist
- Obedient
- Doctrine
- Policy advocacy

Intelligence

- Management of secrets
- Covert
- Egalitarian
- Risk-taking
- By guile
- Individualistic
- Independent
- Tradecraft
- Policy objectivity



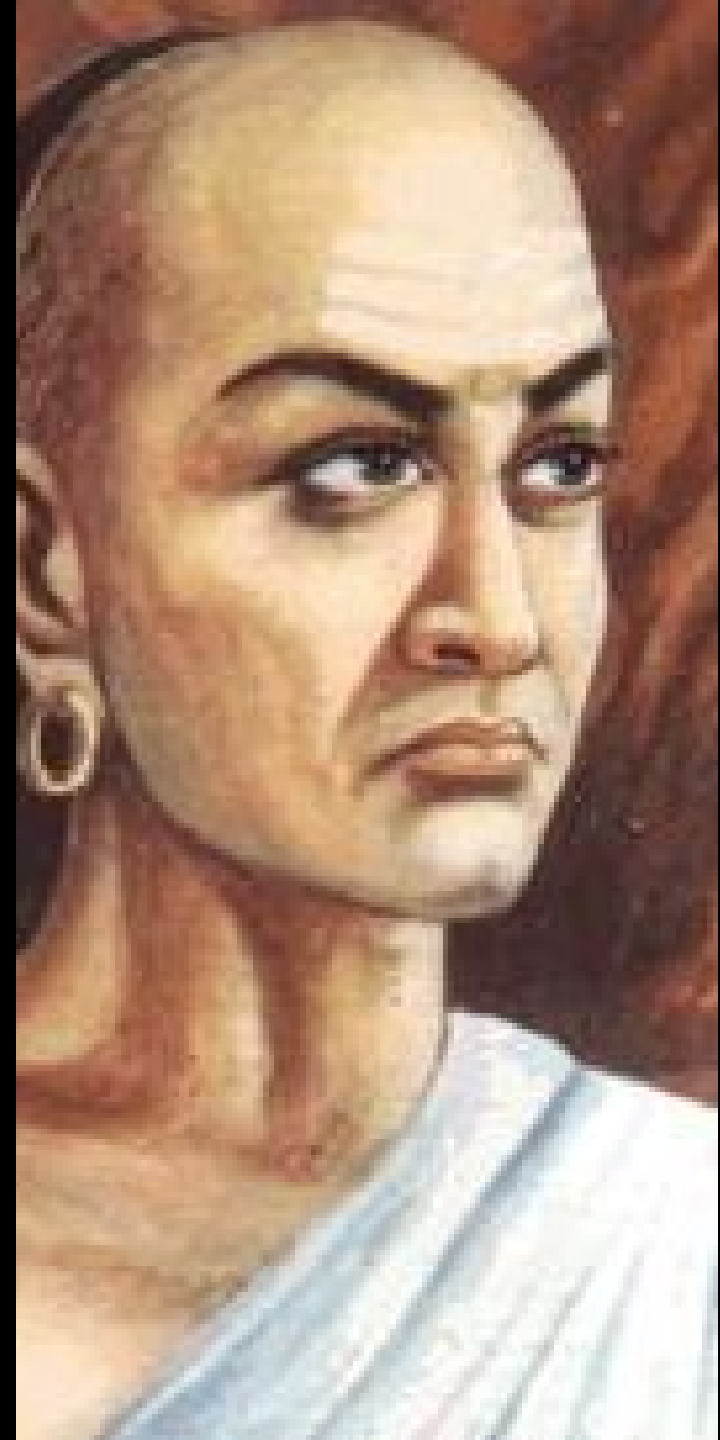
An old military conceit

Two historical images of intelligence:

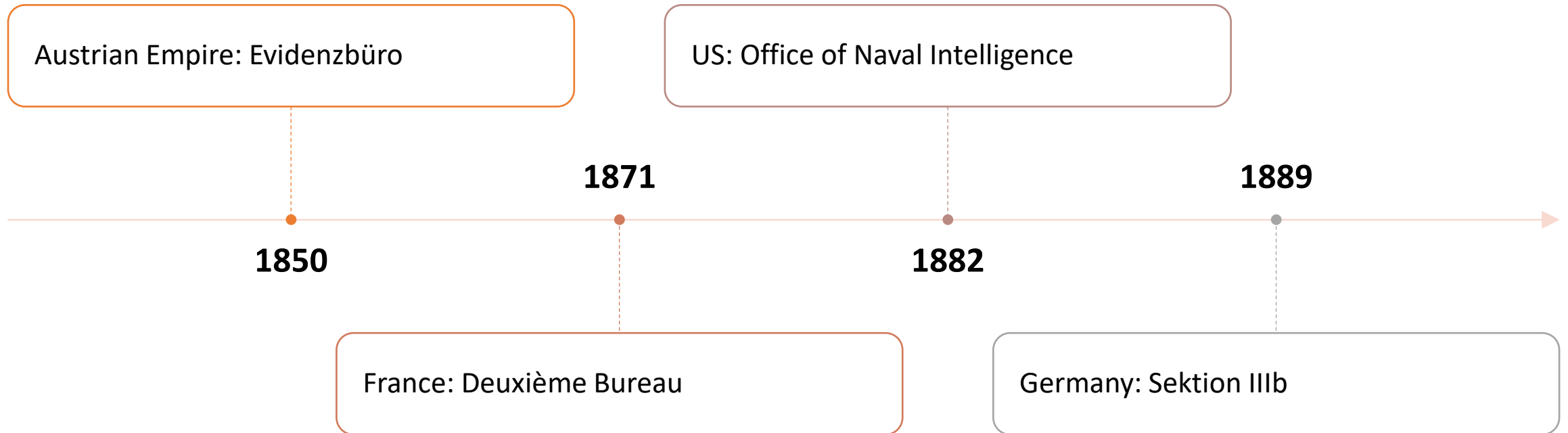
- Intelligence is an adjunct of war
- Spying is dishonorable



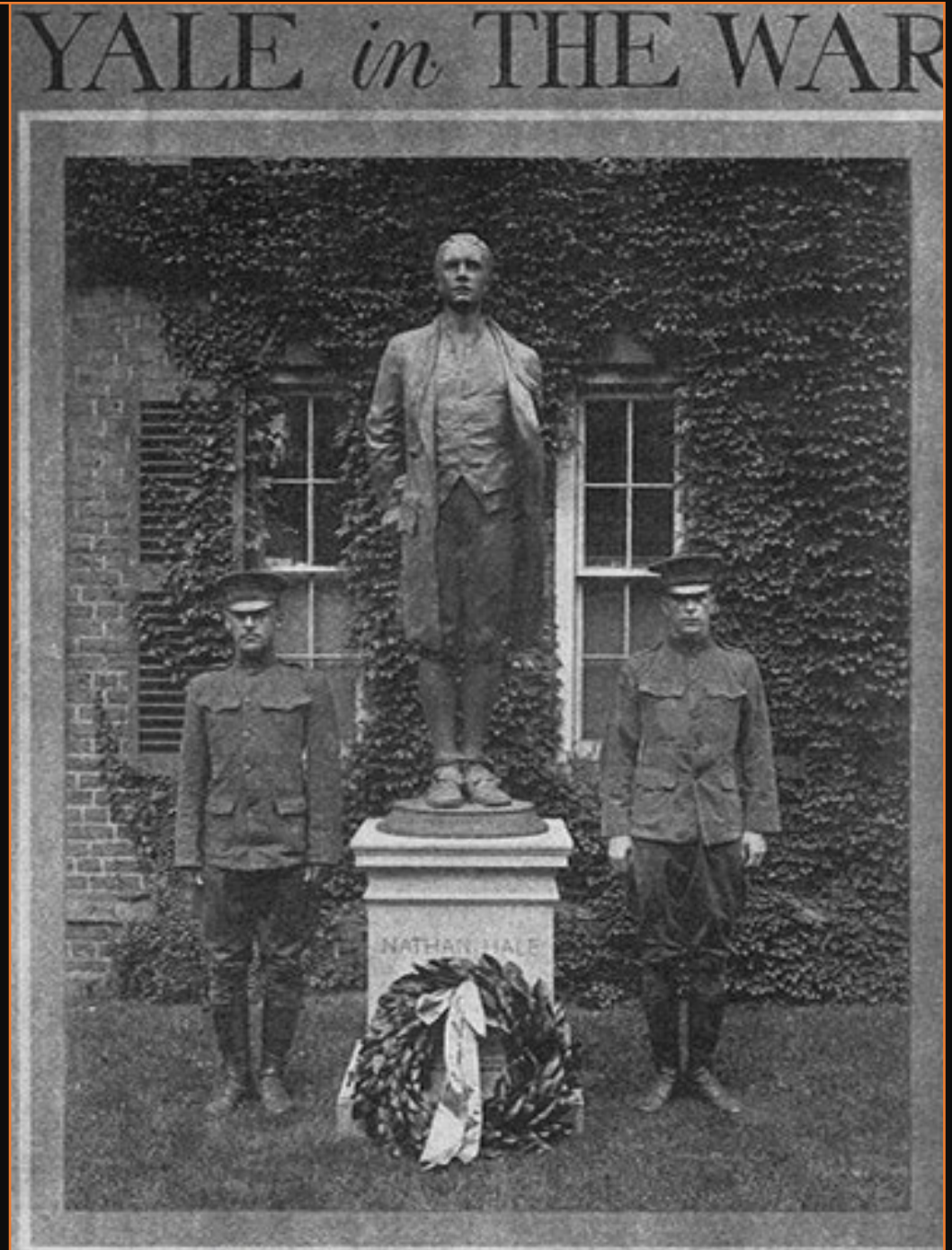
Two classic treatises



The professionalization of intelligence?



American military- intelligence relations



Military
professionalization
>
Intelligence
professionalization



Central Intelligence
and Central
Problems in
American Military-
Intelligence
Relations



Key questions for military- intelligence relations

- Levels of warfare vs. Levels of intelligence
- Support the decisionmaker or warfighter?
- National vs. Military intelligence
- Civil-military, civil-intelligence, and military-intelligence relations

Levels of warfare vs. levels of intelligence

Mission Objectives

The seven mission objectives broadly describe the activities and outcomes necessary for the IC to deliver timely, insightful, objective, and relevant intelligence and support to its customers. Mission objectives address a broad range of regional and functional topics facing the IC and their prioritization is communicated to the IC through the National Intelligence Priorities Framework.

The first three mission objectives address foundational missions of the IC which transcend individual threats, topics, or geographic regions. This is different from foundational military intelligence, which is intelligence on foreign military capabilities. As such, **foundational mission objectives** collectively represent the broadest and most fundamental of the IC's intelligence missions.

- 1 Strategic Intelligence**
addresses issues of enduring national security interest.
 - 2 Anticipatory Intelligence**
addresses new and emerging trends, changing conditions, and underappreciated developments.
 - 3 Current Operations Intelligence**
supports planned and ongoing operations.
- The next four mission objectives address specific, topical missions of the IC. The **topical mission objectives** are supported by the three foundational mission objectives and may contain elements of these. Other specific regional and functional issues, such as conflict areas and transnational criminal organizations, are implicitly covered by the mission objectives.
- 4 Cyber Threat Intelligence**
addresses state and non-state actors engaged in malicious cyber activities.
 - 5 Counterterrorism**
addresses state and non-state actors engaged in terrorism and related activities.
 - 6 Counterproliferation**
addresses state and non-state actors engaged in the proliferation of weapons of mass destruction and their means of delivery.
 - 7 Counterintelligence and Security**
addresses threats from foreign intelligence entities and insiders.

National Intelligence and Intelligence Related to National Security means all intelligence, regardless of the source from which derived and including information gathered within or outside the United States, that pertains, as determined consistent with any guidance issued by the President, or that is determined for the purpose of access to information by the Director to pertain to more than one United States Government agency; and that involves threats to the United States, its people, property, or interests; the development, proliferation, or use of weapons of mass destruction; or any other matter bearing on United States national or homeland security.

(Executive Order 12333)

2019 NIS - MISSION OBJECTIVES

7



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Support the
decisionmaker or
warfighter?



National vs. military intelligence



Can you spot the difference?



Who is in control?

Civil-military,
civil-intelligence,
and military-intelligence relations





Accept the oxymoron?